



CONTRIBUTION AGREEMENT

Date: dd/mm/2022

Dear Mr. Neil Khor,

I am pleased to inform you that the Municipality of São Paulo, (hereinafter referred to as the “**Donor**”), has decided to make a contribution of **USD 1,056,107 (United States Dollars One million, Fifty-six thousand, One Hundred and Seven)**, (hereinafter referred to as the “**Contribution**”), for the **Project** “*Green public spaces for all: enhancing inclusivity and sustainability in the city of São Paul*”o [as described in **Annex 1**], (hereinafter referred to as the “**Project**”), to the United Nations Human Settlements Programme (“UN-Habitat”), (hereinafter referred to as the “**Recipient**”), a subsidiary organ of the United Nations.

Under this Contribution Agreement, (hereinafter referred to as the “**Agreement**”), the Donor shall be responsible for financing and monitoring the Project and UN-Habitat shall be responsible for implementing the Project according to Annex 1.

The Donor and the Recipient shall hereinafter collectively be referred to as the “**Parties**” and individually as the “**Party**”.

The contribution shall be deposited to the following Bank and account in the manner provided in paragraphs 1 and 2 hereunder:

Bank Name:	JP Morgan Chase International Agencies Banking
Bank Address:	277 Park Avenue, 23 rd Floor New York, NY 10172, USA Tel. +1-212-2700452, Fax: +1-212-2701575
Account Title:	United Nations Human Settlements Programme
Account Number:	485-000261
<u>Wire Transfers</u>	
ABA Number:	021 000 021
SWIFT:	BIC-CHASUS33; or CHIPS participant number 0002
Currency:	United States Dollars (USD)
Fax Number:	1-212-963-2086

The Donor will inform the Recipient when the Contribution is paid via an e-mail message with remittance information to Mrs. Claudia Bastos, Finance Specialist, claudia.bastos@un.org.

The Recipient shall receive and administer the Contribution in accordance with UN-Habitat’s Financial Regulations and Rules, policies and procedures, and on the following terms and conditions:

1. The Contribution shall be paid in accordance with the following schedule:



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- (a) The first instalment of USD 224,372.64 (United States Dollars Two Hundred and Twenty-four Thousand, Three Hundred and Seventy-two and Sixty-four cents) shall be made available within thirty (30) days following signature of this Agreement by the Parties;
 - (b) The second of USD 400,237.64 (United States Dollars Four Hundred Thousand, Two Hundred and Thirty-seven and Sixty-four cents) shall be made available within twelve (12) months following signature of this Agreement by the Parties; and
 - (c) The third instalment of USD 431,496.72 (United States Dollars Four Hundred and Thirty-one Thousand, Four Hundred and Ninety-six and Seventy-two cents) shall be made available within twenty-four (24) months following signature of this Agreement by the Parties.
2. The above schedule of payments takes into account the requirement that the payments shall be made in advance of the execution/implementation of planned activities. It may be amended to be consistent with the progress of project delivery.
3. The value of the payment, if made in a currency other than United States dollars, shall be determined by applying the United Nations operational rate of exchange in effect on the date of payment. Should there be a change in the United Nations operational rate of exchange prior to the full utilization by the Recipient of the Contribution, the value of the balance of funds still held at that time will be adjusted accordingly. If, in such a case, a loss in the value of the balance of funds is recorded, the Recipient shall inform the Donor with a view to determining whether any further financing could be provided by the Donor. Should such further financing not be available, the assistance to be provided to the project may be reduced, suspended or terminated by the Recipient.
4. This Contribution will be used exclusively for the Project as described in Annexure 1 attached hereto.
5. In accordance with the regulations and rules of the Recipient, the Contribution shall be subject to cost recovery by the Recipient for two (2) distinct cost categories related to the provision of support services, namely:
 - (a) Indirect costs incurred by the Recipient in providing Programme Support. To cover these costs, the Contribution shall be charged a fee equal to 13%;
 - (b) Direct costs incurred for implementation support services provided by the Recipient and/or an existing entity or implementing partner. As long as they are unequivocally linked to the specific Project, these costs are built into the Project budget against a relevant budget line and, in the case of clearly identifiable transaction services, charged to the Project according to the standard service rates.
6. The Contribution and activities financed there under shall be subject exclusively to internal and external auditing procedures provided for in the financial regulations, rules and directives of the Recipient. Should an Audit Report of the Board of Auditors of the United Nations to its governing body contain observations relevant to the Contribution, such information shall be made available to the Donor.



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7. Consistent with numerous United Nations Security Council resolutions, including *S/RES/1269 (1999)* (<https://digitallibrary.un.org/record/287509?ln=en>), *S/RES/1368 (2001)* (<https://digitallibrary.un.org/record/448051?ln=en>) and *S/RES/1373 (2001)* (<https://digitallibrary.un.org/record/449020?ln=en>), the parties are firmly committed to the international fight against terrorism, and in particular, against the financing of terrorism. It is the policy of the Donor to seek to ensure that none of its funds are used, directly or indirectly, to provide support to individuals or entities associated with terrorism. In accordance with the resolutions stated above, the Recipient undertakes to use reasonable efforts to ensure that none of the Donor funds provided under this Agreement are used to provide support to individuals or entities associated with terrorism.
8. UN-Habitat shall provide the Donor the following Narrative reports on performed activities and achieved results related to the Project implementation on a regular basis as set out below:
 - (a) Narrative reports every six months;
 - (b) One final narrative report covering the Project's full activity period, to be submitted within sixty (60) days after the period covered by the report.
9. UN-Habitat shall provide the Donor the following Financial reports prepared in accordance with the Recipient's financial regulations, rules, policies, procedures and administrative instructions:
 - (a) Financial reports every six months;
 - (b) One certified final financial report covering the use of the Contribution for the entire activity period, at least six (6) months after the expiration of the activity period.
10.
 - (a) The Donor shall not use the Recipient's name or emblem, or any abbreviation thereof, in connection with its business or otherwise without the express prior written approval of the Recipient in each case. In no event will authorization be granted for commercial purposes or for use in any manner that suggests an endorsement by UN-Habitat of Donor, its products or services.
 - (b) The Donor acknowledges that it is familiar with the Recipient's ideals and objectives and recognizes that its name and emblem may not be associated with any political or sectarian cause or otherwise used in a manner inconsistent with the status, reputation and neutrality of the Recipient.
 - (c) The Donor may make representations to its shareholders and internal budget officials as required about the fact of the Contribution to the Recipient. Any other use of the Recipient's name or emblem, and any other form of recognition or acknowledgement of the Contribution of the Donor are subject to consultations between the Parties, and the prior written agreement with the Recipient.
 - (d) The Recipient will report on the Contribution to its Governing Council in accordance with its regular procedures regarding Contribution from private donors. Other forms of recognition and acknowledgement of the Contribution are subject to consultations between the Parties, but the manner of such recognition and acknowledgement shall be determined at the sole discretion of the Recipient.



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11. Disputes between the Recipient and the Donor concerning the interpretation or application of this Agreement which are not settled by negotiation or other agreed mode of settlement shall be submitted to arbitration at the request of either party. Each party shall appoint one arbitrator, and the two arbitrators so appointed shall appoint a third, who shall be the Chairman. If within thirty days of the request for arbitration either party has not appointed an arbitrator or if within fifteen days of the appointment of two arbitrators the third arbitrator has not been appointed, either party may request the President of the International Court of Justice to appoint an arbitrator. The procedure of the arbitration shall be fixed by the arbitrators, and the expenses of the arbitration shall be borne by the parties as assessed by the arbitrators. The arbitral award shall contain a statement of the reasons on which it is based and shall be accepted by the parties as the final adjudication of the dispute.
12. Nothing in this agreement shall be deemed a waiver, express or implied, of any of the privileges and immunities of the United Nations, including the Recipient.
13. Any unspent funds including accrued interest on the Contribution, (where the unspent funds or the accrued interest exceeds USD 1,000), after all commitments and liabilities have been satisfied shall be returned to the Donor, unless otherwise agreed in writing by the Recipient and the Donor.
14. Unless otherwise agreed in writing, all intellectual property rights over material which were developed by the Recipient as a result of the Project will belong to the Recipient.
15. All correspondence regarding the implementation of this Agreement will be addressed as follows:

To the Donor:

Address: Rodrigo Pimentel Pinto Ravena, Chief of Staff (Municipal Secretariat of Green and Environment)

Paraíso Street, 387 – Paraíso – São Paulo, SP, Brazil. Zip Code: 04103-000

Telephone Number: + 55 11 5187 0120

E-mail Address: ravena@prefeitura.sp.gov.br

To the Recipient:

Address: Rayne Ferretti Moraes, National Officer for Brazil

Rua Gago Coutinho, 52 – Laranjeiras – Rio de Janeiro – RJ, Brasil, CEP 22221-070

Telephone Number: + 55 21 2976 6505

E-mail Address: rayne.ferretti@un.org

16. The Parties shall keep each other informed of all relevant activities contemplated under this Agreement and shall hold consultations at any time as any Party deems it appropriate.
17. The Parties shall refrain from any action that may adversely affect the interest of the other Party, and, shall fulfill their commitments with the fullest regard in accordance with the terms and conditions of this Agreement.
18. Notwithstanding anything contained hereinabove, either Party shall have the right to terminate this Agreement, without cause, by giving prior notice of thirty (30) days to the other Party. In such event, the unutilized/unexpended portion of the Contribution shall be refunded to the Donor.




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19. This Agreement between the Donor and Recipient shall become effective from the date of its execution and shall remain valid for a period of **thirty-six (36) months**. In the event that the Project is not completed within the term of this Agreement, for any reason whatsoever, the Parties shall extend the term of the Agreement for such further duration/period as the Parties may deem fit and proper after reviewing the progress of the Project. Extensions, if any, will be recorded in writing by the Parties herein.
20. This Agreement and Annexes constitutes the entire agreement between the Parties with respect to the subject matter hereof and cancels and supersedes all prior verbal or written agreements with respect thereto.
21. The Parties may modify this Agreement only by written instrument signed by each of the Parties hereto. Any notice or other communication hereunder shall be in writing, and, shall be sent via a method permitting confirmed receipt (*such as registered mail or an overnight courier service such as DHL*). All notices may be confirmed by facsimile or email transmission. All notices shall be deemed given when deposited, postage prepaid, to the address first above mentioned.
22. The text of the present Agreement, including its Annexes, has been written in English and in Portuguese, both versions being equally authentic. For purposes of interpretation, and in case of any conflict or discrepancy between the English and Portuguese versions of this Amendment, the English version shall prevail.

Please sign both originals to acknowledge receipt of the Contribution and return one (1) original to Municipality of São Paulo. This letter and your acceptance of this Contribution on the terms set forth herein shall constitute an agreement between Municipality of São Paulo and the Recipient on the subject matter hereof.

Sincerely yours,

Eduardo de Castro
Municipal Secretary of Green and Environment
For the Municipality of São Paulo

Acceptance : UN-Habitat
Signature : 
Name : Neil Khor
Title : Special Advisor to the Executive Director
Date : 7.09.2022



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ANNEX 1 Project Document

Project Title: *Green public spaces for all: enhancing inclusivity and sustainability in the city of São Paulo*

1. Introduction

Green public spaces play a key role in ensuring social cohesion, the right to health, as well as climate adaptation and resilience. The COVID-19 pandemic has renewed the importance of these spaces in urban life both for temporary adaptations for emergency response and to serve as some of the few safe spaces for urban dwellers to remain physically active and interact at a distance. However, public green spaces are not evenly distributed in the city of São Paulo and their use is not physically and socially accessible to all people, despite the city's green coverage representing 48.18% of its territory.

Additionally, São Paulo has a population of approximately 3.6 million inhabitants living in precarious areas or informal settlements, presenting a significant imbalance in the spatial distribution of public services and infrastructure, which has a correlation with the social and economic inequalities found in the city.

Faced with this scenario, the City of São Paulo sought representation of the United Nations Program for Human Settlements (UN-Habitat) in Brazil to help them face the unequal distribution of green public spaces and social inequality in the urban space of the municipality, with a view to improving access, inclusion and sustainability of green public spaces in the city to, in the long term, improve climate adaptation and resilience.

To achieve this goal, UN-Habitat will work with São Paulo's Municipal Secretariat for the Green and the Environment (SVMA) on an analysis of city-wide public spaces that will help municipal authorities visualize key gaps and opportunities in the system of municipal green public spaces. From this analysis, some public spaces will be selected for a specific evaluation with a more sensitive approach to each territory, ensuring that the decision-making is informed by the opinion of the local community. The project also intends to work to improve the municipal structure to manage and finance public green spaces, foreseeing public consultations in some pilots.

UN-Habitat's mandate related to urban development and governance, as well as its proven experience in building local government capacity, places it as a key actor in supporting the municipality of São Paulo to face the challenges of spatial segregation by producing data and structures consistent, using digital tools and geographic information systems combined with interviews and participatory planning and design processes to implement city-wide and neighborhood-wide approaches to generate more inclusive and sustainable green public spaces.

The partnership between São Paulo and UN-Habitat, along with opportunities for better dialogue and inclusion of vulnerable groups, can provide social and economic benefits that go beyond the project. The partnership will also make it possible to have diagnoses and action plans that could facilitate obtaining external funding for the creation or improvement of public spaces.

While providing new tools and methods for the assessment, design and management of public spaces, this partnership will also contribute to increasing the visibility of São Paulo's efforts and results worldwide. This still makes the municipality a strong candidate to transfer the knowledge that will be acquired with the project to other cities in the Global South, through trilateral South-South cooperation. This possibility

would project the city of São Paulo as an "ambassador" in the promotion of connected, inclusive, green and healthy public spaces, which would increase the chances of keeping the topic as a priority on the municipal agenda in different administrations.

2. Objectives, outcomes and outputs

The project aims to enhance inclusivity and sustainability in the City of São Paulo green public spaces using gender-sensitive approaches at the city and neighborhood level, through local authorities.

To achieve this, the project will apply a gender lens by assessing and identifying public spaces to be prioritized in a participatory process that places women, girls and gender minorities at the center of urban planning and design, with the principle that they plan and develop ideas from different needs of the actors who normally lead and are heard in the planning.

In the long term, the project aims to reduce spatial inequality and poverty and strengthen climate action and the improvement of the urban environment, as well as contributing to the implementation of the New Urban Agenda (NUA) and the achievement of the goals of the Sustainable Development Goals (SDGs), reinforcing political adherence and the commitment of the municipality of São Paulo to implement policies guided by international agendas.

The contributions to implement this project combine funding from the Municipality of São Paulo, knowledge and experience of UN-Habitat in Brazil and globally, as well as human resources (from the UN-Habitat team, the Municipality, civil society and local population to carry out project actions, either through pilot actions at the neighbourhood level or under the scope of activities across the city.

The project will unfold in training, partnership building, development and application of participatory methodologies, design of public spaces, operational frameworks and gender-sensitive tools, technical studies and analysis at the city and neighbourhood level, and transformative people-centred approaches. Key documents and other materials will be used considering the knowledge gaps, learning needs and cultural specificities of territories and users, specifically adapted to each methodology and its application.

Shared governance, effective participation by partners and horizontal relationships will be fundamental to ensure continuous alignment and responsiveness to the demands of the population of São Paulo, as well as to promote the autonomy and ownership of municipal secretariats over the initiative. For this, high-level technical engagement will be crucial, lessons must be institutionalized, and political momentum will be critical to seizing opportunities.

Finally, the project will contribute to positioning São Paulo internationally as a global and sustainable city and enable new international cooperation agreements, including as a driving force for South-South cooperation with other cities and countries in the Global South. In addition, it will contribute to the development of management plans for new municipal parks, linked to goal 62 of the 2021-2024 Goals Program.

Some of the indicators used to evaluate the long-term intervention are:

- Total population with access to public green space in the city of São Paulo;

- Proportion of population in vulnerable neighborhoods that live within walking distance of a public green space boundary;
- Proportion of green public spaces in vulnerable neighborhoods in the city of São Paulo accessible to the elderly;
- Number of strategies and actions implemented to increase social integration and security for women and children in green public spaces;
- Percentage of land within São Paulo's boundaries occupied by green and blue spaces.

The Project outcomes are:

- Outcome 1: Improved São Paulo municipality competence to equitably distribute green public spaces on a city level;
- Outcome 2: Enhanced competence within São Paulo municipality to implement gender-responsive, healthy, inclusive and green public spaces accordingly to community needs in pilot territories;
- Outcome 3: Improved frameworks of Sao Paulo municipality for managing green public spaces;
- Outcome 4: São Paulo international visibility towards improving green public spaces amplified.

The Project outputs are:

Output 1.1 At least 25 City Officials and 25 civil society/NGO's representatives trained to use the city-wide public space assessment tool, considering a gender balance;

Output 1.2 City-wide green and public space assessment report developed with identified gaps and recommendations (focus on the 80 Urban Parks and 22 Linear Parks managed by SVMA);

Output 1.3 City-wide prioritization framework developed for roads, green and blue networks, urban parks and peri-urban protected natural reserves (will be based on Plan for Greening São Paulo);

Output 1.4 City-wide strategy for green areas and public spaces elaborated (including policy recommendations and vision).

Output 2.1 Ten (10) Site-specific Assessments conducted in green public spaces identified as priority in the city-wide assessment. Out of those, the sites that show strong need for a gender focus will be selected to undertake the site-specific assessment under the Her City process (to ensure further participation of girls and women and the assessment of gender indicators);

Output 2.2 Ten (10) Block by Block participatory workshops conducted in the assessed green public spaces. The sites selected to have a gender focus will undertake the workshops through the Her City approach;

Output 2.3 At least 25 city officials and 25 civil society/NGO's representatives trained on the Site-specific assessment tool and Block by Block participatory methodology, considering a gender balance;

Output 2.4 Participatory design of the selected public spaces systematised (including assessment and workshop findings) and recommendations for implementation (including placemaking propositions).

Output 3.1 Management and Maintenance framework for green areas built, including the Parks Management Plan foreseen in the Municipality's 2021-2024 Target Program;

Output 3.2 Innovative models for financing green areas developed;

Output 3.3 At least 25 City Officials and 25 civil society/NGO representatives trained on innovative models using the tools for financing and managing green areas, considering a gender balance.

Output 4.1 Communications and advocacy plan installed;

Output 4.2 Report with systematization of the project process and learnings delivered;

Output 4.3 At least one (1) submission to an award or recognition related to the project done.

3. Beneficiaries

Direct beneficiaries:

- Primary: City of São Paulo, its leaders and technical team
- Secondary: NGOs and Civil Society, particularly women's groups
- Secondary: Residents of the selected neighbourhoods, particularly women and girls

Indirect beneficiaries:

- Residents of São Paulo, who can benefit from improved services, public spaces and urban environments derived from the evidence and recommendations built during the project

4. Implementation Strategy

In order to strengthen and increase the network of public parks and green areas in São Paulo, while improving the capacities of city officials, the project will include the implementation of some methodologies already used in other UN-Habitat projects in Brazil and in Latin America, which will be applied throughout the city and in pilot territories, depending on the product. The tools and approaches below will be adopted for the São Paulo context and translated into Portuguese:

- **City-wide Public Spaces Assessment¹**

The city-wide public space assessment is a digital tool that supports local governments gather accurate data on the state of public spaces, identify areas to be secured for the creation of new public spaces, and develop future plans and strategies. It uses a structured questionnaire that can be modified to fit any context as well as assess the priorities for any city. This tool uses a participatory approach that allows the community to take part in the mapping and analysis of their public spaces as well as to propose ideas on how to improve them. This approach promotes social cohesion and leads to inclusive spaces.

By applying this tool, São Paulo city will be able to understand the state of their public spaces, specifically the network, distribution, accessibility, quantity and quality of their public spaces. This will support the development of a prioritized set of interventions and a comprehensive evidence-based public space strategy or policy.

The process of conducting a city-wide public space assessment has been divided into four parts that are progressive with outputs that are as important as the process and social inclusion and human rights being considered at all stages of the process. To ensure that recommendations are implementable, the regulatory framework, urban planning instruments, financing structure and institutional set-up are considered in the process. The tool is also key to monitor and achieve the public space commitments within the New Urban Agenda and the Agenda 2030.

¹ [City-wide public space assessment toolkit: A guide to community-led digital inventory and assessment of public spaces. | UN-Habitat](#)

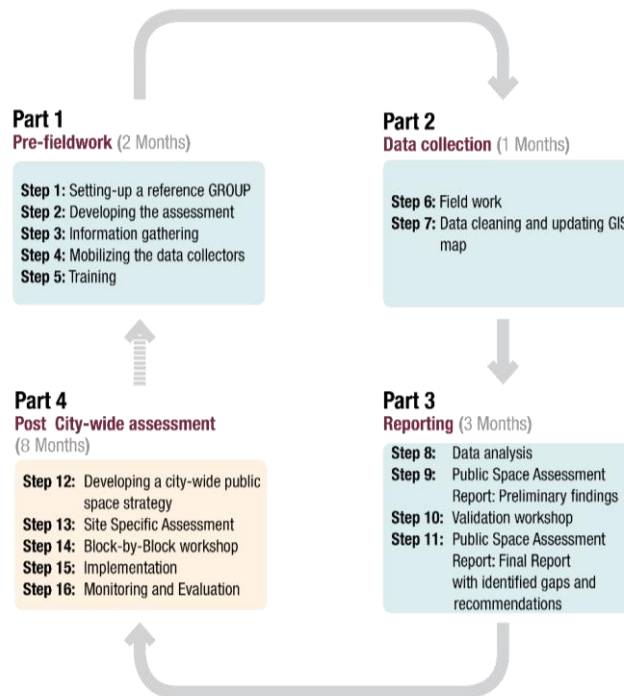


Figure: City-wide public space assessment process²

- **Public Space Site-Specific Assessment³**

The Public Space Site-specific Assessment goes through four phases and will guide São Paulo municipality to measure the quality of the selected city public spaces by assessing five dimensions and 20 indicators. Depending on the local context, the assessment allows to select, add, and prioritise certain indicators. Each phase has a set of activities and tools that explains how to collect and analyse data and what level of participation is needed in each.

² The process is modified depending on the needs and capacity of cities.

³ [Public Space Site-Specific Assessment: Guidelines to Achieve Quality Public Spaces at Neighbourhood Level | UN-Habitat](#)



5. The Global Public Space programme recommends using the City-wide Public Assessment guidelines to selected sites that are in need for upgrading.

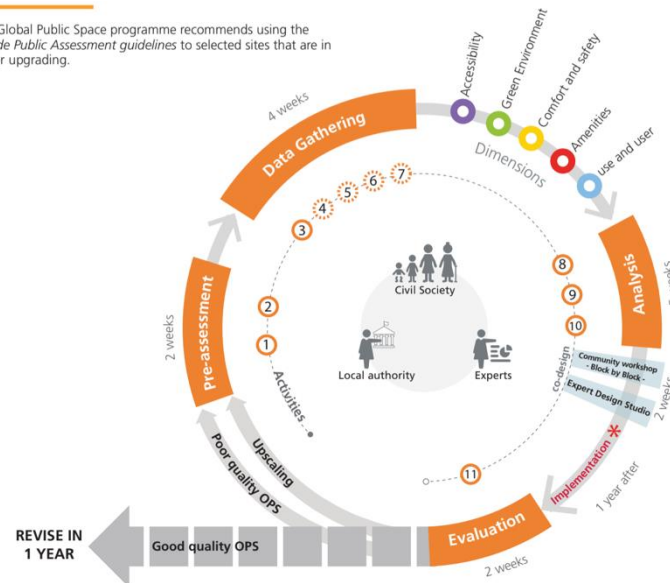


Figure: Site-specific public space assessment process

- **Block by Block⁴**

Block-by-Block is an innovative technique to ensure community engagement in the design and decision-making process. In the case of São Paulo, it will use the video-game Minecraft for co-creation and mixed reality for public participation and visualization. Minecraft is best described as “digital Lego” where participants can get creative and build structures in a three-dimensional world. The game will help São Paulo municipality to interact with the community in order to develop design proposals through discussion, debates and validations.

The process ensures a perfect mix of amateur and expert’s inputs into design process as the design experts prepare architectural drawings based on the 3D models developed in Minecraft by the community people. Thus, it covers both theoretical and practical dimensions of design in a creative way. Minecraft gives people a visual language to communicate their needs thus having an equal dialogue between experts and non-experts and understanding the different perspectives. In previous experiences, it has been observed that the tool helps the community to empower and creates leadership among youth groups in positive ways.

- **Placemaking**

Placemaking is a collaborative people centered process of planning and designing public spaces. The placemaking tool in São Paulo will be developed through a series of activities at the pedestrian scale that support the work of community-driven public space practitioners and advocates to transform open spaces in the city. This will aim at providing communities with a platform to collectively reimagine public spaces and forecast which short-term actions might portend which long-term changes. In the process, São Paulo’s government can also witness the potential of activating underutilized spaces.

- **Her City process⁵**

⁴ [Block by Block](#)

⁵ Hercity.unhabitat.org

Her City supports urban development from a girl's perspective. It guides urban actors to implement projects through a step-by-step methodology providing an open and digitally accessible platform for all. The toolbox facilitates an ongoing dialogue between professionals and citizens. The toolbox follows a process containing 9 building blocks as a digital guideline on how to co-plan and optimize cities from a girl's perspective. The 9 blocks align with the three phases of the urban development process and will guide cities through the assessment phase, the design phase and the implementation phase. While the *Her City* includes the city-wide assessment, site-specific assessment and Block by Block, the use of those tools within the platform is focused on the gender lens.

The project will use the city-wide public space guidelines during the capacity building activities to orient the municipality in its path to elaborate a city-wide public space strategy focused on outcomes that have a positive impact in the long run and related budget.



5. Workplan

The Project will run over a 3-year period.

Outputs	Feb-Jul 2022	Aug-Jan 2023	Feb-Jul 2023	Aug-Jan 2024	Feb-Jul 2024	Aug-Feb 2025
Output 1.1 At least 25 City Officials and 25 civil society/NGO's representatives trained to use the city-wide public space assessment tool, considering a gender balance	x					
Output 1.2 City-wide green and public space assessment report developed with identified gaps and recommendations (focus on the 80 Urban Parks and 22 Linear Parks managed by SVMA)	x	x				
Output 1.3 Citywide prioritization framework developed for roads, green and blue networks, urban parks and peri-urban protected natural reserves (will be based on Plan for Greening São Paulo)			x			
Output 1.4 City-wide strategy for green areas and public spaces elaborated (including policy recommendations and vision of future)				x		
Output 2.1 Ten (10) Site-specific Assessments conducted in green public spaces identified as priority in the city-wide assessment. Out of those, the sites that show strong need for a gender focus will be selected to undertake the site-specific assessment under the Her City process (to ensure further participation of girls and women and the assessment of gender indicators)		x	x			
Output 2.2 Ten (10) Block by Block participatory workshops conducted in the assessed green public spaces. The sites selected to have a gender focus will undertake the workshops through the Her City approach			x			
Output 2.3 At least 25 city officials and 25 civil society/NGO's representatives trained on the Site-specific assessment tool and Block by Block participatory methodology, considering a gender balance				x		
Output 2.4 Participatory design of the selected public spaces systematised (including assessment and workshop findings) and recommendations for implementation (including placemaking propositions)					x	



Output 3.1 Management and Maintenance framework for green areas built, including the Parks Management Plan foreseen in the Municipality's 2021-2024 Target Program	x	x				
Output 3.2 Innovative models for financing green areas developed			x	x		
Output 3.3 At least 25 City Officials and 25 civil society/NGO representatives trained on innovative models using the tools for financing and managing green areas, considering a gender balance					x	
Output 4.1 Communications and advocacy plan installed	x	x				
Output 4.2 Report with systematization of the project process and learnings delivered						x
Output 4.3 At least one (1) submission to an award or recognition related to the project done						x

6. Budget

The financial resources required for the implementation of the activities have been estimated at USD 1.056.107,00 broken down in the budget lines below. It is up to UN-Habitat to change the values between them as necessary for the proper execution of the project.

Fund	Project Number	Sponsor Class	Total BRL	Total USD
32QXB	TBD	AM1- Contract Services	2.984.214,00	533.467,00
		AM1- Equipment-Furniture	0,00	0,00
		AM1- IP Direct	587.370,00	105.000,00
		AM1- Other Costs	213.691,00	38.200,00
		AM1- Staff Personnel	1.243.958,00	224.941,00
		AM1-Travel	184.602,00	33.000,00
		PSC (13%)	677.799,00	121.499,00
		Project Total	5,891,634	1,056,107